

De : [Mercier, Stéphane \(Ext\)](#)
À : [Cloutier, Sylvain](#)
Objet : RE: Envoi d'un message : Ricefws terminés fin 6.2.xlsx
Date : 7 février 2020 15:03:31

il faut se reparler de ca lundi matin

De : Desbiens, Manon (Ext) [REDACTED]
Envoyé : 7 février 2020 14:58
À : Mercier, Stéphane (Ext) [REDACTED]
Objet : TR: Envoi d'un message : Ricefws terminés fin 6.2.xlsx

Je savais qu'il réagirait ainsi... mais c'est la réalité.

De : Gleb Dubovets [REDACTED]
Envoyé : 7 février 2020 14:53
À : Desbiens, Manon (Ext) [REDACTED]; Foldes-Busque, Caroline [REDACTED] Mercier, Stéphane (Ext) [REDACTED]
Objet : RE: Envoi d'un message : Ricefws terminés fin 6.2.xlsx

I am sorry Manon but we can not continue like that. Based on information you and Stephan provided back in December and reviewed with merge leadership, the team has completed only 116 RICEFW out of 274 marked as complete in the plan This was the reality and not projections, I was told. This was actually quite shocking already.

Now you are saying it was 85. What source are you using - the plan or Sol Man? There is a always a difference in the numbers from those sources.

Here is my 'official' request to CASA PMO - how many RICEFW are 100% complete now and how many we had completed when we all reported to Karl before the holidays? If what you've reported below is accurate, we need to call an urgent meeting with Karl and talk about how this project will run from now on. The numbers keep changing, the output is impossibly low. Something is fundamentally wrong.

Regards

Gleb Dubovets
 VP and Partner, IBM Global Business Services
 Enterprise Applications, SAP Practice
 [REDACTED]
 [REDACTED]

On Feb 7, 2020, at 1:15 PM, Desbiens, Manon (Ext) <Manon.Desbiens@saaq.gouv.qc.ca> wrote:

Hello Gleb,

They were supposed to finish 116 ricefw at the end of cycle 5. But they did 84. (The 116 was a projection and not the realty).

À date (Cycle 1 à 5)	Ricefw done done
CSV	31
CSP	1
GRU	16
CST	7
Finances	8
CONV	53
Total	116

At the BRP, they planned to do 116 ricefw on cycle 6.

- To date, in the cycle 6 (end of iteration 6.2), they have finished 25 ricefw, so we have 109 ricefw finished to date (84 + 25).

At the mi-cycle (see web diffusion), they revised the number of ricefw for the cycle 6 to 96 instead of 116 :

CSP will deliver 28 instead of 44 (because many are common, so they have to work on them all the way round)

GRU will deliver 12 instead of 16 (they made a mistake when they gave me the number at the beginning of cycle 6.

Objectifs suite au BRP (révisé)

État d'avancement

			(fin itération 6.2)	
Tribu	Histoires (User story)	RICEFW / comptoir	Histoires (User story)	RICEFW / comptoir
Véhicule	116	25	49	2
Usagers de la route	110	28 (before 44)	51	2
Expérience clients / employés et diffusion	140	12 (before 16)	59	3
Transports	53	5	20	0
Facturation à encaissement	35	3	8	0
Conversion		11		0
Intelligence d'affaires	34	7	16	1
Gestion documentaire	86	5	8	1
Total	574	96	211	9

In conclusion, at the end of cycle 6, we are suppose to have 180 ricefw finished (done done). (84 + 96). This still be a projection.

I hope it's more clear now. If you have any other questions, come back to me.

Manon

De : Gleb Dubovets [REDACTED]
Envoyé : 6 février 2020 17:50
À : Desbiens, Manon (Ext) [REDACTED]
Objet : Re: Envoi d'un message : Ricefws terminés fin 6.2.xlsx

Now I am even more concerned.

If you remember, after talking to the teams back in December we discovered that they have only 106 RICEFW done, not 274 marked as complete in the system. That was a very shocking surprise for everyone just before Christmas.

How can it be that we have only 109 done now? The team have reported they finished 9 RICEFW a week ago...The total should be 115, no? Are we going backwards? Confusing.

Regards

Gleb Dubovets
VP and Partner, IBM Global Business Services
Enterprise Applications, SAP Practice
[REDACTED]

From: "Desbiens, Manon (Ext)" [REDACTED]
To: "gleb.dubovets@us.ibm.com" [REDACTED]
Date: 02/06/2020 10:29 AM
Subject: [EXTERNAL] Envoi d'un message : Ricefws terminés fin 6.2.xlsx

Hi Gleb

Here is the list of the ricefw (109) that have been finished from the beginning of I2 to the end of iteration 6.2.

84 of those were finished at the end of cycle 5.

It means that 25 (109 -84) of those have been finished in iteration 6.1 and 6.2.

Manon

Votre message est prêt à être envoyé avec les fichiers ou liens joints suivants :

Ricefws terminés fin 6.2.xlsx

Message de sécurité

[attachment "Ricefws terminés fin 6.2.xlsx" deleted by Gleb Dubovets/Piscataway/IBM]